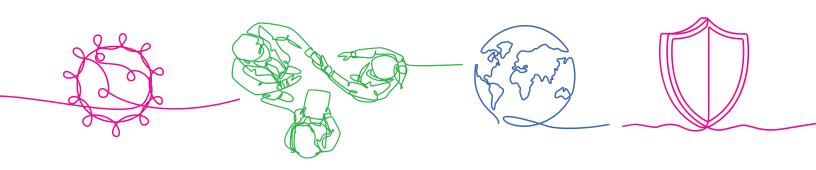
# PANDEMIC AGREEMENT REGIONAL ENGAGEMENT SERIES - SUMMARY REPORT





### To promote and protect the health of canadians through leadership, partnership, innovation and action in public health.

—Public Health Agency of Canada

Également disponible en français sous le titre : Série de séances de mobilisation régionales relatives à l'Accord sur les pandémies : Rapport sommaire

To obtain additional information, please contact:

Public Health Agency of Canada Address Locator 0900C2 Ottawa, ON K1A 0K9 Tel.: 613-957-2991

Toll free: 1-866-225-0709

Fax: 613-941-5366 TTY: 1-800-465-7735

E-mail: publications-publications@hc-sc.gc.ca

© His Majesty the King in Right of Canada, as represented by the Minister of Health, 2024

Publication date: July 2024

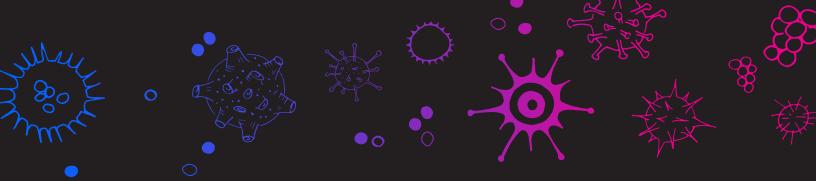
This publication may be reproduced for personal or internal use only without permission provided the source is fully acknowledged.

Cat.: HP55-10/2024E-PDF ISBN: 978-0-660-72379-2

Pub.: 240272

# **TABLE OF CONTENTS**

EXECUTIVE SUMMARY	01
INTRODUCTION	. 04
BACKGROUND	. 05
OVERVIEW	. 06
ATTENDEES	. 07
ARTICLE-SPECIFIC INPUT	. 09
OTHER CONCERNS	18
CROSS-CUTTING ISSUES	19
CONCLUSION	21
ANNEX A: WINNIPEG (ENGLISH/IN-PERSON)	. 22
ANNEX B: MONTREAL (FRENCH/HYBRID)	. 26
ANNEX C: ONLINE 1 (ENGLISH/VIRTUAL)	. 28
ANNEX D: HALIFAX (ENGLISH/IN-PERSON)	. 33
ANNEX E: ONLINE 2 (ENGLISH/VIRTUAL)	. 36
ANNEX F: VANCOUVER (ENGLISH/IN-PERSON)	. 40
ANNEX G: WHITEHORSE (ENGLISH/HYBRID)	. 43
ANNEX H: TORONTO (ENGLISH/IN-PERSON)	. 47



# **EXECUTIVE SUMMARY**

From January 29 to February 12, 2024, the Office of International Affairs for the Health Portfolio held the Pandemic Agreement Regional Engagement Series. The engagements were an opportunity to gather partner and stakeholder input on the negotiating text of the World Health Organization (WHO) Pandemic Agreement. The engagement sessions were held in Halifax, Montreal, Toronto, Vancouver, Whitehorse and Winnipeg using a combination of in-person, virtual and hybrid formats, with a total of 75 individuals attending in person and 41 attending online. Representation spanned diverse sectors, including provincial and territorial governments, Indigenous organizations, academia, public and private sectors, civil society, and associations.

This report summarizes what the Office of International Affairs heard from partners and stakeholders during the engagement sessions. It is important to note that the views articulated in this report are those of the participants, and do not necessarily reflect the views of the Government of Canada.

Canada, as a WHO Member State, has actively participated in the development of the Pandemic Agreement, recognizing the necessity of a robust global health security architecture. Canada's engagement strategy adopts a whole-of-government, whole-of-society approach, aiming to include perspectives from Provinces and Territories, Indigenous organizations, academia, civil society, private sector, and youth.

The sessions began with opening prayers by local Elders, followed by a presentation on the development of the Pandemic Agreement and Canada's negotiation priorities. Attendees identified articles of relevance to their organizations and provided input on practicality, ability to implement, and potential challenges during implementation.

### **Overview of Article Specific Input:**

**ARTICLE 4:** Pandemic Prevention and Public Health Surveillance: Comprehensive prevention strategies, inclusive surveillance practices, and addressing challenges for marginalized communities are essential for effective pandemic prevention.

**ARTICLE 5:** One Health: Recognizing the role of climate change, emphasizing animal-related factors, fostering interdisciplinary collaboration, and ensuring equity are crucial aspects of the One Health approach.

**ARTICLE 6:** Preparedness, Readiness and Resilience: Prioritizing equity and community well-being, strengthening public health systems, minimizing negative impacts, and addressing implementation challenges are key elements for effective preparedness and resilience.

**ARTICLE 7:** Health and Care Workforce: Ensuring equity, expanding the scope of the workforce, and addressing capacity and sustainability challenges are vital for supporting the health and care workforce.

**ARTICLE 8:** Preparedness Monitoring and Functional Reviews: Harmonizing reporting standards and engaging diverse non-government organizations (NGOs) are critical for effective monitoring and evaluation.

**ARTICLE 9:** Research and Development: Building capacity, promoting information sharing, fostering equity and collaboration, and balancing public and private interests are essential for advancing research and development in pandemic preparedness.

**ARTICLE 10:** Sustainable Production: Recognizing regional disparities, promoting sustainable usage practices, defining the roles of member states, and ensuring implementation and accountability are crucial for the equitable and sustainable production of pandemic products.

**ARTICLE 11: Technology Transfer and Know-how:** Balancing public and private interests, ensuring consequences for technology transfer failures, and maintaining incentives for innovation are essential for effective pandemic response.

**ARTICLE 12:** Access and Benefit Sharing: Balancing public and private interests, addressing implementation challenges, and ensuring transparent and equitable access to pandemic products are critical for global health equity.

**ARTICLE 13:** Global Supply Chain and Logistics Network: Prioritizing equitable access, strengthening supply chains, and diversifying suppliers are essential for ensuring effective global distribution and access.

**ARTICLE 14:** Regulatory Strengthening: Harmonizing regulations, streamlining approval processes, and facilitating international regulatory assessments may help accelerate approvals during pandemics.

**ARTICLE 15:** Compensation and Liability Management: Balancing public and private interests, strengthening indemnification clauses, and ensuring accountability are vital for fair compensation and liability management.

**ARTICLE 16:** International Collaboration and Cooperation: Addressing implementation challenges, defining private sector obligations, and ensuring enforceability of the Agreement are essential for effective international collaboration.

**ARTICLE 17:** Whole-of-government and Whole-of-society Approaches: Defining meaningful engagement, recognizing unique Indigenous considerations, and exploring alternative models are important for comprehensive pandemic response strategies.

**ARTICLE 18:** Communication and Public Awareness: Countering misinformation, promoting equity and inclusivity, ensuring transparency, and building health literacy are essential for effective communication and public awareness.

**ARTICLE 19:** Implementation Capacities and Support: Allowing countries to determine their own capacities, developing a baseline of responsibilities applicable to all nations, and establishing further obligations based on individual national capacities will help to ensure an equitable and effective pandemic response.

**ARTICLE 20:** Financing: Addressing governance and equity issues, establishing sustainable funding mechanisms, and championing equity goals are essential for financing pandemic response efforts.

Feedback was received regarding the need for greater clarity, and strengthened language relating to enforceability and human rights within the draft Agreement. Attendees stressed the importance of interdisciplinary approaches, equity, and capacity building to address disparities and promote sustainability.

Cross-cutting issues highlighted equity, human rights, capacity building, international collaboration, transparency, and sustainability as crucial considerations. Balancing public and private interests, ensuring access to pandemic products, and addressing challenges faced by Indigenous and marginalized communities were also emphasized.

Participants recommended that, moving forward, the Agreement would greatly benefit from clearer mechanisms for enforcement, more transparency, and stronger wording regarding equitable collaboration to effectively address global health challenges and strengthen pandemic preparedness and response efforts.

# **INTRODUCTION**

From January 29 to February 12, 2024, the Office of International Affairs for the Health Portfolio held the Pandemic Agreement Regional Engagement Series. The Engagement Series was an opportunity to gather partner and stakeholder input on the negotiating text of the WHO Pandemic Agreement. The engagement sessions were held in Halifax, Montreal, Toronto, Vancouver, Whitehorse and Winnipeg using a combination of in-person, virtual and hybrid formats, with a total of 75 individuals attending in person and 41 attending online.

This report summarizes what the Office of International Affairs heard from partners and stakeholders during the engagement sessions. It is important to note that the views articulated in this report are those of the participants, and do not necessarily reflect the views of the Government of Canada.

# **BACKGROUND**

In December 2021, the 194 WHO Member States, including Canada, agreed to launch an intergovernmental negotiating body (INB) to develop a new WHO convention, agreement or other international instrument on pandemic prevention, preparedness and response (a "Pandemic Agreement"). Member States subsequently agreed to develop the instrument as legally binding under the WHO Constitution, further signifying their commitment to strengthening PPPR. Negotiations of a draft text started in early 2023 with the text of the Agreement evolving through multiple iterations. The development of a new Pandemic Agreement is expected to conclude in 2024. Canada has been supportive of this process, as a stronger and better coordinated global health security architecture for disease outbreaks is essential to securing the health and safety of Canadians in a globalized world.

Canada is taking a whole-of-government, whole-of-society approach in the development of the Agreement to ensure that Canadian priorities and values are reflected. Canada's partner and stakeholder engagement strategy aims to facilitate meaningful and inclusive engagement from Provinces and Territories, Indigenous organizations, academics and experts, civil society organizations, private sector, and youth.

Following the release of the zero draft, the Office of International Affairs for the Health Portfolio hosted the Pandemic Instrument Partner and Stakeholder Engagement Forum (March 2023) to facilitate conversations with Canadian partners and stakeholders on thematic issues in the Pandemic Agreement. Forum participants stressed the importance of continuing the consultation process and promoting a greater diversity of voices. As a result, following the release of the negotiating text, the Office of International Affairs for the Health Portfolio held the Pandemic Agreement Regional Engagement Series in six locations across Canada and online.

# **OVERVIEW**

Each session commenced with an opening prayer by a local Elder followed by a presentation from the Team Lead or Chief Negotiator. The presentation provided an overview of progress to date on the development of the WHO Pandemic Agreement, including how the decision came about to develop an agreement, the negotiating dynamics, Canada's priorities and objectives in participating in negotiations and its engagement strategy. The presenter explained that the Regional Engagement Series was an opportunity for partners and stakeholders to inform the negotiating team so they can best represent Canadian interests in the ongoing development of the Pandemic Agreement.

Guided by an external facilitator, attendees identified the articles in the Agreement of the greatest relevance to their organizations and for which they most wanted to provide information to Canada's negotiating team. They then had the opportunity to provide input on the selected articles from the perspective of their stakeholder group or populations they represent, focusing on the practicality, the ability to implement, and feasibility of measures. Depending on the number of participants in the session, attendees offered their input either in the full group or in break-out groups. Prompting questions included:

- + Are there specific challenges for implementation at the community level?
- + Are there any aspects of the provisions that could be considered impractical or overly burdensome in real-world scenarios?
- + Do you anticipate any resistance or challenges from stakeholders during the implementation phase?
- What might the unintended consequences of these provisions be, including on those living in situations of vulnerability?

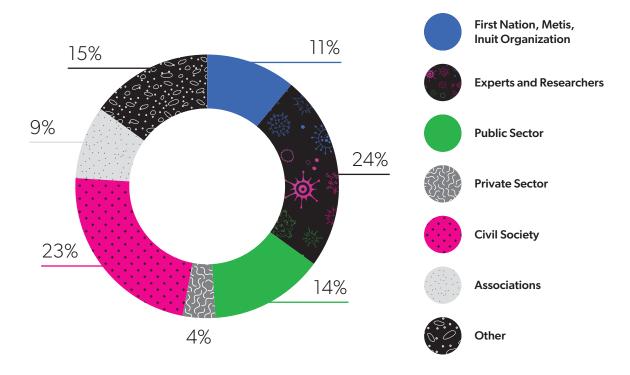
The discussion was captured by an external notetaker.

# **ATTENDEES**

Meaningful and inclusive engagement is important to Canada in the development of the Pandemic Agreement so that policy decision makers understand the needs, concerns, and perspectives of those that may be impacted by proposed measures and to ensure Canadian values and interests are reflected in any future agreement.

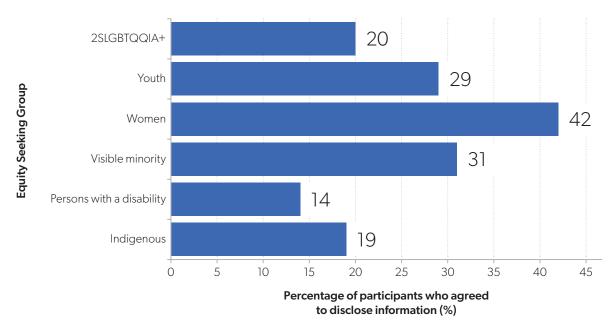
The engagement series took place in a hybrid format, welcoming 75 in-person participants (65%) and an additional 41 online (35%). Attendees represented the following sectors: First Nations, Métis, Inuit organizations (11%); academics, experts and researchers (24%); public sector (14%); private sector (4%); civil society, non-governmental organizations and not-for-profits (23%); associations (9%), and other (15%).

FIGURE 1: Breakdown of participants by type of organization



Attendees that agreed to share personal information (n=98) identified as or affiliated with an organization representing the following: Indigenous peoples (19%), persons with disabilities (14%), visible minorities (31%), women (42%), youth (29%), and 2SLGBTQQIA+ communities (20%).

FIGURE 2: Representation of equity seeking groups among participants



# **ARTICLE-SPECIFIC INPUT**

Participants provided input on specific articles of their choosing either in a full group setting or in break-out groups, depending on session attendance.

# **ARTICLE 4:** Pandemic Prevention and Public Health Surveillance

### A broad-based approach to prevention

It would be beneficial for the scope of prevention to be broader than what is currently outlined in the article, reflecting the need to develop and implement preventive measures in the wider context of upstream factors that drive outbreaks. Building public trust, enhancing baseline health literacy, and ensuring rapid response at all levels are all essential for effective prevention. Guidance on prevention and control are crucial in healthcare, research and community settings. Water sanitation, indoor air quality and ventilation should be prioritized.

### Importance of surveillance and data

Public health surveillance should be interpreted broadly to include targets such as risk factors, behaviours, genomics and wildlife monitoring. Data standards, collection and reporting capacity, and adequate information systems are all critical to effective surveillance and rapid response. Additionally, data ownership, privacy, inclusivity, racebased data and cultural sensitivity are important issues which could be given greater

consideration. Citing international best practices, for example data collection/sharing models in use in the United Kingdom, could strengthen this article.

# Challenges for Indigenous and remote communities

Indigenous and remote communities face a number of unique challenges in pandemic prevention, exacerbated by issues like inadequate housing and lack of clean water, which contribute to disease spread. Data collection can be a challenge, compounded by strained relationships between Indigenous people and the health system, marked by trust deficits and ingrained power differentials. Meeting the needs of marginalized communities in Canada must be given the same importance as supporting low and middle income countries (LMICs).

### Capacity building

Unequal capacities for prevention and surveillance between high income countries (HICs) and LMICs, and within countries as well as across jurisdictions and regions within countries should be recognized and addressed, particularly areas such as biosafety and biosecurity. Increasing



resources and laboratory capacity in remote communities, both in Canada and around the world, should be recognized as essential to the effective implementation of infection prevention and control measures.

### International cooperation

Making improvement in interoperability would be is a significant step toward truly coordinated pandemic prevention and surveillance. International standards and guidelines for data, pathogen detection and biosafety, associated support and expertise for LMICs, and strengthened collaboration among countries, national and regional governments, and academia are needed.

### **ARTICLE 5:** One Health

# Inclusion of climate change and planetary health

Climate change, environmental health, and planetary health are central to One Health considerations and deserve greater prominence in the article. Climate change should be acknowledged as a driver of zoonotic disease. Additionally, text from earlier drafts of the article that highlighted the top drivers of pandemics, as identified by the United Nations Environment Programme and the International Livestock Research Institute, should be reinserted.

### Greater prominence for animal use

The importance of animals to economies should be included in the article. One Health encompasses the relationship between human health, animal health and the environment, including how we use animals in agricultural and through wildlife trade. The impact of animal use on public health, as reflected in the pandemic drivers noted

above, underscores the importance of considering animal-related factors in pandemic prevention and response efforts.

### Interdisciplinary approaches

One Health is primarily concerned with cross-disciplinary issues. Multisectoral and transdisciplinary collaboration will be essential to break down existing siloes. However, it is often difficult to access funding for the interdisciplinary research that One Health requires. Improving access to funding, possible through targeted funding streams and an appropriately broad understanding of One Health are needed to support this work.

### Implementation challenges

Effective implementation of One Health will require appropriate consideration of the varying circumstances, capacities, and contexts among countries and, internal jurisdictions. Establishing standards appropriate to regions and contexts would be helpful, and engagement and collaboration with the agricultural industry are key. Providing more detail in the article regarding decision-making and compliance mechanisms would be beneficial. One possible implementation approach could be setting up a scientific advisory committee to provide recommendations for how to best achieve progress in key areas.

### Equity

An inclusive approach should be taken when identifying stakeholder groups, and an equity lens should be applied to account for unintended impacts and consequences for marginalized groups. One Health negotiations would benefit from taking an inclusive approach to identifying and engaging with stakeholder groups, as week as taking Indigenous knowledge and lived experience

into account. It is also important to remember that, often countries/groups most crucially needing to be engaged do not have the resources required to fully participate.

# **ARTICLE 6:** Preparedness, Readiness and Resilience

### Equity and community building

A large part of preparedness, readiness and resilience lies in the interactions among members of society. Inequities and insecurities within communities should be considered. In urban areas, where people may be less connected to one another, efforts should be made to support the wellness of the community. Resilience is particularly an issue for minority groups, who disproportionately staffed many essential jobs and were put at high risk during the COVID-19 pandemic.

### Importance of public health systems

Strong and independent public health systems with amplified voices are essential, particularly during pandemics. It would be worth considering placing more emphasis on protecting the regulatory and legal tools that public health departments can use to implement public health measures quickly based on the best scientific evidence available. Additionally, the importance of ensuring that capacity and institutional memory are retained between crises could be noted.

# Minimizing negative impacts of pandemic response

The Agreement should guide efforts to mitigate the negative impacts of require public health protections in other areas of society, such as disruptions to education and

the economy. Including clear guidance on which "essential health services" should continue, even during lockdowns and other public health restrictions, as well as member states' baselines for these services, would be useful. Important health services not specified in the text include childcare, mental health supports and palliative care.

### Implementation challenges

The exact mechanism for enforcement and implementation of the provisions in Article 6 could be more clearly described. Much of the language is vague, and the provisions do not account for the fact that surveillance challenges exist and standards relating to essential health services will differ between HICs and LMICs. Within Canada, there may be inter-jurisdictional challenges that will need to be addressed to ensure effective and efficient implementation.

### Value of lived experience

Article Six could be improved by more clearly articulating the value of lived experience, including the experience and knowledge of communities with less capacity. Examples like Ebola management and One Health approaches demonstrate that LMICs and Indigenous groups have valuable lived experience that can inform effective strategies.

### Long-term impacts

Preparedness efforts must acknowledge that the impacts of a crisis, may extend into the medium and long term. The article could more clearly address long-term health consequences, such as the impacts of long COVID. Longitudinal studies and sustained funding to understand the causes and monitor the consequences at the individual, community and national levels would be

beneficial. Related to this, the article could provide detail on strategies for ensuring sustainability during extended pandemic events, as well as facilitating workforce and health system recovery.

# **ARTICLE 7:** Health and Care Workforce

### Equity and inclusivity

The article should apply an equity lens throughout but should not be too specific when identifying vulnerable populations to avoid excluding anyone. It should emphasize not only gender and youth, but also race and ethnicity. Furthermore, there should be clearer discussion on fair remuneration, respecting working conditions, and promoting diverse representation in planning processes. To effectively address disparities, action must be taken before health emergencies arise.

### Capacity and sustainability

The article should address the development of an effective workforce, building overall capacity and planning for surge capacity. Safeguarding the physical and mental health of health and care workers will be essential to sustain capacity during and between pandemics, along with preserving expertise and institutional memory. The ethical migration and recruitment of healthcare personnel to HICs should be addressed to limit the loss of health human resources in other countries. Implementing flexibility in licensing nationally and internationally could alleviate temporary worker shortages.

### A broader scope

The current definition of the health and care workforce is too restrictive. Allied health and support service workers are critical to the functioning of health systems and should be included. Additionally, the article should more broadly address factors that impact the capacity and sustainability of the health and care workforce, including mental health, access to housing and childcare and ensuring equitable pay.

# **ARTICLE 8:** Preparedness Monitoring and Functional Reviews

### Harmonization and standardization

While countries use different tools for monitoring and evaluation, and many have limited resources to do so, reporting must happen in comparable ways. Standards and systems must be put into place to ensure consistency in reporting and implementation.

### **Engaging diverse NGOs**

NGOs often have important information about what is happening on the ground in a given region. Engaging with NGOs that represent a diversity of issues, regions and constituents will provide valuable input to the peer review process.

# **ARTICLE 9:** Research and Development

### Capacity and sustainability

The sustainability of research infrastructure is important for ensuring that pandemic readiness can be ramped up at any time. This will require investment across jurisdictions to maintain capacity and a skilled research workforce. Establishing equitable and inclusive partnerships will help build capacity in LMICs. Moreover, building and maintaining capacity in areas beyond clinical trials is also important, including behavioural, gain of function, and discovery research, as well as modeling; public health research; preventive countermeasures; and pre-commercial manufacturing. The private sector must be incentivized to build laboratories and research facilities in LMICs as this will improve local economic stability and ensure improved access to medicines, vaccines and knowledge.

# Information sharing and knowledge translation

Rapid response to novel threats relies on the rapid sharing of information and the translation of knowledge into practice.

Mechanisms and frameworks for disseminating information across the academic, private and government sectors should be developed ahead of time.

Furthermore, research knowledge should be translated appropriately for the general public to support transparency and credible crisis communications.

### Harmonization and standardization

Internationally coordinated and standardized training programs, regulatory harmonization, and cross-jurisdictional approvals are necessary conditions for achieving the objectives outlined in the article and will help expedite the availability of innovations.

### Equity and collaboration

Opportunities should be created for LMICs and Indigenous communities to be part of the research process. Increasing collaboration on clinical trials presents an opportunity to build trusted relationships but will require training and resources to build capacity. Transparency with stakeholders and ensuring diversity among clinical trial subjects will help address vaccine hesitancy.

### Balancing public and private interests

The language around technology transfer and licensing is vague and publicly funded research needs clearer definition. Equity in pricing and availability of pandemic products across all countries will be essential.

Nevertheless, incentives must be maintained for companies to bring developments to market. Public disclosure requirements may discourage private sector research and delay the development of vaccines and therapies.

### **ARTICLE 10:** Sustainable Production

### Equity and capacity building

It is important to acknowledge equity both between and within countries. Regional gaps in access to and the availability of pandemic products can be addressed by improving production capacity within and across countries. Member states will be producers or users of pandemic response products, or both. These roles could be better defined in the text.



### Sustainability

The sustainability of pandemic products should extend to sustainable usage practices. Efficient use, waste reduction, potential for recycling and strategic roll-out planning to avoid expiration of vaccines, etc. are key considerations that should be addressed. Furthermore, the disposal aspect of waste management is a significant issue in the Canadian North, LMICs and other remote communities. It is important that the Agreement reflect these realities.

### Implementation and accountability

The article would benefit from stronger language and mechanisms to ensure that companies and countries abide by its provisions and that manufacturers sell pandemic products at affordable prices. Greater clarity would also help regarding the role of private industry, as well as ways to address challenges in developing contracts and ensuring that all parties can and do meet contractual obligations in often rapidly changes situations. There is also an opportunity within this article to help resolve issues relating to transparency of licensing and alignment with existing trade agreements must be resolved. While some countries are pushing for royalty-free licensing, it is acknowledged that royalties are an important incentive for the private sector. Capped or limited royalties may be a better approach.

# **ARTICLE 11:** Technology Transfer and Know-how

### Balancing public and private interests

It is noted, in the version of Agreement text reviewed, that legally binding obligations from previous versions have been removed. This may tip the balance too far in favour of private benefit. As mentioned earlier, the private sector must receive benefit for its investments, research, risks taken, intellectual property (IP) and production. However, we must also strongly support technology transfer. More discussion is needed to appropriately balance these considerations, as such a balance is crucial for effective pandemic response.

# **ARTICLE 12:** Access and Benefit Sharing

### Balancing public and private interests

The same holds true for balancing private and public interests with respect to access and benefit sharing. Access to medical countermeasures can be a matter of life and death. Providing global access to vaccines and other pandemic response products will shorten pandemics and likely save lives domestically. More discussion through the international negotiating sessions will be crucial in ensuring private sector companies receive appropriate incentives and compensation, while at the same time ensuring the benefits of their output, which are often partially funded by government, are shared globally. Between pandemics, we must drive innovation through the retention of IP, but clarity is needed on how far the protection of IP goes. Canada must stand firm in supporting LMICs. A partnership approach that involves splitting the proceeds with LMICs could provide incentives for everyone involved.

### Implementation challenges

Pathogens and IP must be shared to protect health and lives globally, but the issue is complex. The data, information or samples shared may not lead to a specific product or



other directly related output. Benefit sharing may require a broader definition in order to incentivize both HICs and LMICs. Determining "affordable" access must be done in a transparent way.

# **ARTICLE 13:** Global Supply Chain and Logistics Network

### Equitable access

Countries clearly have the right and responsibility to procure and hold vaccines, medical supplies, PPE, etc., for their populations. However, this should not tip into protectionism and unnecessary stockpiling that can disadvantage other countries and regions. The article should address barriers to open trade and should include a provision that donated materials are not nearing their expiration date.

### Strengthening supply chains

The resilience of supply chains is closely linked to access and benefit sharing. The article should directly address the quality of supply chains. The WHO Model Quality Assurance System (MQAS) could be used as a certification tool to strengthen supply chains.

### Diversifying suppliers

Diversification of sourcing and utilization will make systems more resilient and reduce the likelihood of shortages or bottlenecks.

Enabling local companies to supply PPE will help bolster local economies and ensure regional access to essential resources.

# **ARTICLE 14:**Regulatory Strengthening

### Harmonization and standardization

Regulatory harmonization is critical to rapid response during a pandemic. Some countries already rely on the regulatory approvals carried out by other countries. International assessments to review products could be an option during pandemics to help expedite approval processes for countries with limited regulatory capacity.

# **ARTICLE 15:** Compensation and Liability Management

### Balancing public and private interests

The language around indemnification clauses must be strengthened to ensure the accountabilities, expected benefits, and obligations of the public and private sectors are clearly articulated and appropriately balanced.

# **ARTICLE 16:** International Collaboration and Cooperation

### Implementation challenges

It is noted that this article is more aspirational than practical. Should it be made more operational, it will need greater clarity regarding private and public sector obligations, articulating the distribution of responsibilities and enforcement.

# **ARTICLE 17:** Whole-of-government and Whole-of-society Approaches

### Implementation challenges

More detail is needed in terms of defining "meaningful engagement", including specifying who will be involved in multisectoral mechanisms, and addressing potential conflicts of interest within the private sector. The involvement of civil society groups and other NGOs will result in more effective decision-making; these groups often have important knowledge of what is happening on the ground. It could be argued that Canada does not currently meet the requirement of establishing a national coordinating multisectoral mechanism as defined in this Article, so greater discussion round this is needed.

### Applying an equity lens

The social and economic determinants of health, including mental health, should underlie and be fully integrated within whole-of-government approaches. "Equitable restoration" implies returning to prepandemic status and levels of support, but lessons learned during the pandemic must be incorporated in recovery efforts to improve healthcare and public health systems for all people.

# Recognizing unique Indigenous considerations

Canadian Indigenous governments have jurisdiction over their own people. The article should specify a "whole-of-governments" (plural) approach. Wording used by New Zealand and Australia in relation to their Indigenous populations could serve as a model. To enhance buy-in and build relationships between Indigenous communities and the healthcare system, local

physicians and community leaders should be engaged to build trust. This will filter down to community members, facilitating more effective healthcare delivery and engagement.

### Alternative models

Is the whole-of-government approach really the most effective strategy for pandemic response? Emergency management is another well-established model that tends to be less politicized than whole-of-government approaches. Emergency management has a similar capacity to broadly access government resources across federal, provincial and territorial levels.

# **ARTICLE 18:** Communication and Public Awareness

### The threat of misinformation

Countering misinformation and disinformation is critical to pandemic response efforts, as seen by its impact on vaccination and immunization rates around the world. Providing consistent and trusted messaging from credible sources across communication channels will help to counter the increasing flow of misinformation. Efforts should be made to hold social media platforms accountable for the content they host. However, it is imperative to address misinformation in a manner that respects freedom of speech and expression.

### Equity, diversity and inclusivity

Accessibility and inclusivity must be fundamental principles of pandemic communications. Messaging should be tailored to diverse audiences, be culturally informed and translated appropriately. Communication channels should reflect the

intended recipient populations/communities, and efforts should be made to incorporate lived experiences and anti-racism messaging to counteract scapegoating. Establishing community partnerships prior to the onset of crises will facilitate more effective outreach to marginalized groups.

### Transparency and public trust

Open and transparent public health communication is critical and can be considered a social determinant of health. Trust in public institutions and experts in medical, public health, and emergency response fields must be strengthened. Communication and decision-making processes must be transparent, clear, accurate, consistent and evidence based. Health communication should come from health authorities and experts to minimize politicization of the pandemic response.

### Building health and pandemic literacy

Improving general literacy and fundamental science and health education are precursors to improving science and health literacy. Public health and pandemic literacy should be integrated in the K-12 curriculum and should be promoted among global leaders so that decision making and policy are based on science and evidence.

# **ARTICLE 19:** Implementation Capacities and Support

### Equity and capacity

Countries should be able to define their own level of capacity as part of international assessments. Establishing a baseline of responsibilities applicable to all countries, with further responsibilities dependent on capacity, could be a solution to the diverging views on the concept of common but differentiated responsibilities.

### **ARTICLE 20: Financing**

### Governance and equity

Resourcing is a significant issue for small governments which impacts their ability to set priorities. Financing should be addressed for every article in the Agreement.

Governance of the financing mechanism should be spelled out to address issues such as the earmarking of funds and to ensure funds are appropriately allocated. Sustainable funding for public health systems should be specified to prevent capacity erosion during inter-pandemic periods. Canada could be a champion for equity goals in this context.

# **OTHER CONCERNS**

### Lack of clarity and detail

As sections of the draft Agreement are vague, there are questions on how it will be implemented and enforced as a legally binding text. Relating to this, greater consistency of terms would be helpful; internationally agreed upon definitions may be warranted for some terms.

### Strengthening human rights

The document could be improved by including stronger human rights language throughout. Adding an article that explicitly commits to the respect of human rights and collaboration with LMICs may be the best way to address this. Because public health policy must be based on human rights, adherence to public health measures should be specified across the articles.

### Need for interdisciplinary approaches

The Agreement espouses interdisciplinary approaches, but in practice policy and programming tends to be focused on specific, siloed problems. One Health and whole-of-government principles represent an opportunity to bring together many different issues across other international treaties.

### Equity and capacity building

Equity and support for addressing lack of capacity should be clearly present throughout the articles. An equity lens should be applied to the assessment of functioning and gaps. Equal representation should be ensured in the engagement process.

# **CROSS-CUTTING ISSUES**

The following are cross-cutting issues that emerged from the Pandemic Regional Engagement Series sessions.

### Equity and human rights

Equity and human rights are core underlying principles that require stronger language throughout the Agreement. Priorities include addressing the social and economic determinants of health, the needs of vulnerable and marginalized populations, equitable representation in decision-making, and ensuring equitable access to resources and benefits. Adding an article that explicitly commits to human rights and collaboration with LMICs may be the best way to address this deficit.

### Capacity building

Effective pandemic preparedness, response and One Health measures will require substantial global investment, particularly in LMICs, to build capacity and address disparities in pandemic surveillance, public health infrastructure, and health and care systems. Strong engagement and knowledge sharing across HICs, LMICs, governments, academia, NGOs and industry will be essential, as will sustainable funding mechanisms to support multidisciplinary research and development.

# International collaboration and standardization

The development of international standards is needed to ensure consistency and interoperability in pandemic surveillance, data collection and reporting, technical training, and biosafety protocols. Collaboration among international partners will facilitate datadriven decision making, particularly in the planning and implementation of public health measures. Regulatory harmonization and multi-jurisdiction approvals will speed the availability of vaccines and other medical countermeasures.

### Information and knowledge sharing

The open sharing of information and know-how, including local knowledge and lived experience, is essential to preparedness, rapid response and the timely development of pandemic countermeasures. Channels of communication and collaboration between governments, communities, researchers and the private sector must be established in advance of crises, and the information conveyed must be translated appropriately for its intended audiences.

# Transparency and community engagement

Transparency in decision making, communications, the implementation of public health measures and the obligations of private organizations will be critical for maintaining trust in public institutions and the pandemic response. Diverse stakeholder groups must be involved in all aspects of pandemic prevention, preparedness and response, including the research and development of pandemic products.

# Access to the benefits of pandemic products

Public and private interests must be balanced to ensure access to medical countermeasures and minimize the human toll of pandemics. Pricing and availability must be equitable for all countries. At the same time, incentives must be maintained to spur innovation and encourage private sector participation in pandemic response. Appropriate and transparent approaches to licensing and intellectual property will be needed. Ensuring distributed production and maintaining open, robust supply chains will improve access and help to counter protectionist tendencies.

### Sustainability

Sustainability is an important consideration in many areas. Healthcare and allied health workforces must have sufficient capacity to meet surges in demand during what may be extended crisis periods. The capacity of research infrastructure must be maintained to ensure that pandemic readiness can be ramped up as needed. Sustainability also extends to the production and use of vaccines and pandemic products, including

waste management which is a significant issue in remote communities and LMICs. In each case, equitable long-term investments are necessary.

# Challenges faced by Indigenous, marginalized and remote communities

These communities face many challenges that make them more vulnerable to the impacts of a pandemic –limited capacity for public health surveillance, data collection, and prevention and control measures; limited lab capacity; lack of clean water; insufficient housing; mistrust of vaccine rollouts and healthcare systems; and inconsistent translation of public health messaging. In addition, the sovereignty of Canadian Indigenous peoples must be considered when implementing whole-of-government approaches to pandemic response.

# Lack of clarity on obligations and compliance

Member states have varying capacities, priorities and obligations under the Agreement, but greater clarity is needed as to how its various provisions will be implemented in practice. Some of the many areas identified as requiring further detail include data sharing, access to pandemic products, fair remuneration for the health and care workforce, communications, private sector obligations, technology transfer and licensing, the distribution of responsibilities among member states, and the enforceability of human rights protections. The document also lacks specifics on mechanisms for monitoring compliance with the provisions of the Agreement and consequences for failure to comply.

# **CONCLUSION**

In summary, the engagement series on the development of the WHO's Pandemic Agreement provided a platform for diverse stakeholders to contribute valuable insights across various articles. Attendees emphasized the need for a broad-based approach to prevention, encompassing upstream factors and integrated measures across domains, while also highlighting the importance of public health surveillance, data standards, and inclusivity. Challenges faced by Indigenous and remote communities underscored the necessity for addressing disparities in capacities and resources. International collaboration, equity considerations, and sustainability emerged as key themes across multiple articles, emphasizing the importance of harmonization, capacity building, and balancing public and private interests. Moving forward, implementing clear mechanisms for enforcement, promoting transparency, and fostering equitable access and collaboration will be critical for the success of the Pandemic Agreement in effectively addressing global health challenges.

# ANNEX A: WINNIPEG (English/In-person)

### **Participants**

The Winnipeg session took place on January 29, 2024. Nine participants attended the session representing areas including public health, primary health care, emergency management, Metis government, vaccine research, and youth. Attendees that agreed to share personal information (n=5) identified as or affiliated with an organization representing the following: Visible minorities (31%), women (42%), and youth (29%). Also in attendance was a local Elder, who offered an opening prayer, and two representatives from the federal government, including the Team Lead for the Pandemic Instrument Team.

### **Article-Specific Input**

### **ARTICLE 5:** One Health

Participants noted that implementation will be a key issue. The circumstances and context in each jurisdiction will have to be taken into account. For example, capacities for surveillance for zoonotic outbreaks may vary among provinces, which is a similar concern among LMICs. Standards appropriate to regions and contexts should be established for how surveillance is conducted.

One participant highlighted the important role of private sector actors, such as the agricultural industry, and the need to promote collaboration and cooperation. A suggestion was made that academia could be an avenue through which industry could be incentivized to work more closely with public health.

Some participants felt that climate change and planetary health are central to One Health considerations and should feature more prominently in this article.

# **ARTICLE 6:** Preparedness, readiness and resilience

Participants noted that the Agreement is legally binding only on the federal government, not the provinces and territories. This could represent a gap in the Canadian healthcare context. It was also noted that domestic levels of government, as well as the governments of many other countries, are reducing spending in some areas of the healthcare system following COVID-19, which is an important consideration as we look to strengthen pandemic response and baseline healthcare capacities through this Agreement.

The COVID pandemic highlighted the fact that typical health emergency surge capacity plans are not sufficient or unsustainable. The Agreement should contain language around sustainability for extended pandemic events.

The Agreement refers to "universal health coverage" in relation to equitable access, but this cannot be mandated. Participants felt this was impractical and that HIC standards of health care cannot be imposed on LMICs. "Equitable" might be a better word than "universal".

# **ARTICLE 7:** Health and care workforce

Previous health emergencies are often forgotten when it comes to preparedness and ongoing funding. Sustainability should be a key aspect of Article 7, but, as mentioned above, it is not clear how this would filter down from the federal government to the provincial level. Metis representatives noted that federal healthcare standards are often different for Indigenous groups within a province as compared to the provincial standards for the remaining population of that province.

Surge planning must be expanded to all aspects of health care, including education and health human resources (HHR). Language should be included to acknowledge the limits of an individual's work capacity, even in the face of a pandemic. This is essential to safeguard the physical and mental health of healthcare workers. One solution for dealing with staff shortages could involve implementing national temporary licensing to facilitate transitions between jurisdictions.

The article refers to an internationally deployable health workforce. How will this workforce be built, especially in light of the existing HHR shortages in many countries? Brain drain from LMICs to HICs must also be addressed.

### **ARTICLE 10:** Sustainable production

Member states will play various roles in the production and/or utilization of pandemic response products, and such roles should be defined. The International Lifesaving Federation provides point people to help LMICs access relevant information, and such a model could be beneficial in this context.

Sustainable usage of pandemic response products should also be addressed, including promoting efficient use, waste reduction, potential for recycling, and implementing effective roll-out planning to avoid expiration of vaccines, etc. This point applies to Article 13 as well.

### Article 12: Access and Benefit Sharing

South Africa shared Omicron data early, but received nothing in return for taking that risk. Pathogens and IP must be shared, but this is a complex issue. However, sharing data, information or samples may not always result in specific products or other directly related outputs. Benefit sharing may therefore require a broader definition to incentivize both HICs and LMICs.

Although the private sector is not a party to the Agreement, the document should include clear mechanisms for the sharing of intellectual property. A partnership approach that involves sharing proceeds with LMICs could provide incentives for all parties involved.

Furthermore, the question of uncertainty surrounding the emergence of new variants or pathogens should be addressed. It's impossible to predict where and when a new variant or pathogen will emerge.

# **ARTICLE 13:** Global Supply Chain and Logistics Network

Diversifying the type and source of products will make systems more resilient and reduce the likelihood of shortages or bottlenecks. As noted under Article 10, sustainable usage of vaccines, PPE, etc. should also be addressed.

# **ARTICLE 17:** Whole-of-government and whole-of-society approaches

While the article focuses on whole-of-government approaches, emergency management is another well-established approach. Whole-of-government brings politics into play more readily than emergency management does. In addition, emergency management demonstrates a similar ability to broadly access government resources at federal and provincial levels. This prompts the question on whether whole-of-government really is the best approach for responding to a pandemic.

One participant noted that the article should specify a "whole-of-governments" (plural) approach, and expand its scope to include other governments and communities, given that Indigenous governments have jurisdiction over their own people. It would be beneficial to consider the terminology used by New Zealand and Australia regarding their Indigenous populations.

Furthermore, the article only briefly mentions the social and economic determinants of health and mental health consequences.

These aspects should be given greater importance.

# **ARTICLE 18:** Communication and public awareness

Addressing misinformation/disinformation risks is critical in effectively responding to pandemics. Several countermeasures were suggested, including improving fundamental science and health education, monitoring media to maintain situational awareness, and finding ways to make social media platforms accountable for the impact of their algorithms. These efforts align with Article 17, Section 17.3.

Moreover, proactive communication and messaging can disseminate credible information more rapidly. However, it is important that the flow of information remains consistent and transparent, explaining the rationale behind decisions and acknowledging why messages change as new information emerges. This relates to Article 9, Section 9.4.

Communication and public messaging should embody principles of equity and cultural sensitivity, though employing other terms, such as "social justice", could be a way to avoid misinterpretation of the term "cultural sensitivity".

### **ARTICLE 20:** Financing

Financing should be addressed for every article.

### Other Concerns and Missing Elements

Participants noted some elements they found to be missing from the Agreement. These included no mention of reconciliation in the document and a lack of language addressing long-term health consequences, such as the impacts of long COVID on roughly 20% of those infected.

There was concern raised about use of the term "developing countries"; however, PHAC staff indicated that this designation has implications for the responsibilities a given country has under the Agreement.

Equal representation in the engagement process was also identified as a concern.

### **Key Takeaways**

### Sustainability

Sustainability emerged as an issue in different ways across several articles. Concerns related to ongoing surge capacity for extended pandemic events, impacts on the health and wellness of healthcare workers resulting from personnel shortages and excessive overtime, and sustainable usage of vaccines and pandemic response products.

### **Jurisdictional challenges**

Different jurisdictions have varying, and sometimes conflicting, capacities, priorities and commitments under the Agreement. For HICs and LMICs, these differences can relate to the capacity to carry out commitments such as surveillance for zoonotic outbreaks, realistic standards for provision and access to health care, or the retention of HHR. In the Canadian context, the federal government is bound by the Agreement, while provinces, territories and the private sector are not.

# Recognizing the unique needs to Indigenous populations

The unique needs of Canadian Indigenous populations must be taken into account. Considerations include the differences between the federal healthcare standards that apply to them and the standards of the provinces in which they may reside, and the sovereignty of Indigenous peoples in relation to whole-of-government approaches to pandemic response.

# More granular implementation/operationalization

There was a general sense among participants that the articles are constructed and written too broadly. Greater detail is needed to understand how the Agreement can and will be implemented.

# ANNEX B: MONTREAL (French/Hybrid)

### **Participants**

Three participants attended the hybrid session in Montreal on the morning of January 31st, representing the areas of health care and public health. Attendees that agreed to share personal information (n=2) identified as or affiliated with an organization representing the following: Women (100%). Also in attendance was a local Elder, who offered an opening prayer, and two representatives from the federal government, including the Team Lead for the Pandemic Instrument Team.

### **Article-Specific Input**

# **ARTICLE 6:** Preparedness, Readiness and Resilience

The Global North should draw on the experience and know-how of communities with less capacity. Ebola management and One Health approaches are examples. Southern countries and First Nations Peoples have valuable insights based on lived experience. (Note: This comment also relates to Article 5: One Health.)

There is a risk of losing much of the lessons learned during the pandemic. It is difficult to re-engage and re-mobilize people as they seek to put the past behind them and move on.

The Agreement should explicitly highlight the negative impacts of health restrictions witnessed during COVID-19.

# **ARTICLE 9:** Research and Development

It will be important to lay the groundwork for rapid research and development. This includes establishing channels of communication between research institutions and government in advance of public health emergencies and activating these channels during crises, establishing ways to pool knowledge quickly, and enhancing data literacy at all levels. The UK can serve as a model for implementing research to generate conclusive data rapidly. Community representatives should be involved to build and maintain trust.

# **ARTICLE 12:** Access and Benefit Sharing

The divide between private medical research and the democratization of the response must be considered. Questions remain regarding the obligations of private organizations to share the benefits of vaccines and other pandemic response products. Despite receiving large investments, there is often little return for the community.

### Other Concerns and Missing Elements

Participants questioned whether the WHO has the agility to respond quickly enough to a rapidly evolving crisis. One participant identified PR3CRISA (Prevention Research Network Responses and Resilience to Health Crises) as an organization capable of providing rapid responses.

### **Key Takeaways**

### Information and knowledge sharing

Sharing information and know-how is essential to preparedness, rapid response and rapid development of pandemic countermeasures. There is a call for establishing channels of communication and collaboration between different stakeholders, including researchers, governments, and communities, both in advance of and during crises. This includes pooling knowledge quickly, building data literacy, and learning from models like the UK's approach to research.

### **Community Engagement and Participation**

Across all articles, there is a recurring emphasis on the importance of involving communities in various aspects of preparedness, research and development, and access to benefits. This includes leveraging the knowledge and experiences of communities with less capacity, engaging community representatives in research processes, and considering the obligations of private organizations to share benefits with the community.

### **Equity and Inclusivity**

There is a focus on addressing disparities and ensuring equitable access to resources and benefits. This is evident in discussions about drawing on the experiences of Southern countries and First Nations, as well as considerations of the democratization of pandemic response and access to benefits from medical research.

### **Long-term Preparedness and Sustainability**

There is recognition of the need to not only respond to immediate crises but also lay the groundwork for long-term preparedness and resilience. This involves preserving and building on lessons learned from past experiences, as well as considering the long-term impacts of health restrictions and the obligations of private organizations.

# ANNEX C: ONLINE 1 (English/Virtual)

### **Participants**

The first online session was held in the afternoon on January 31, 2024. Nineteen participants attended the session from a variety of different sectors including: healthcare (academic medicine, long-term care, allied health (dental hygiene, pharmacy), long COVID care, ophthalmology, palliative care), public health, global health, clinical research, One Health research, veterinary medicine, bioethics, racialized groups and the private sector. Attendees that agreed to share personal information (n=17) identified as or affiliated with an organization representing the following: Indigenous peoples (23%), persons with disabilities (23%), visible minorities (29%), women (35%), youth (11%), and 2SLGBTQQIA+ communities (29%). Also in attendance was a local Elder, who offered an opening prayer, and two representatives from the federal government, including the Team Lead for the Pandemic Instrument Team.

### **Article-Specific Input**

# **ARTICLE 4:** Pandemic Prevention and Public Health Surveillance

Participants raised multiple challenges related to data collection and sharing, especially. Rural, remote and Northern communities, in particular, face a number of issues, including a lack of data standards and small population sizes, making data sharing difficult. Outdated information systems and privacy legislation also limit their ability to participate fully in collaborative efforts. Data ownership, inclusivity (e.g., race-based data) and cultural sensitivity are important issues which need greater consideration. It was noted that the Auditor General of Canada issued recommendations for the sharing and ownership of data in 2022 and that the UK has demonstrated ways to collect and share data appropriately.

Several participants stressed the importance of interoperability, particularly emphasizing the major role academic research played in generating COVID-related data. They advocated for formalized collaboration channels between government and academia. Concerns were raised regarding subsection 4.4 (f), noting that biosecurity concerns make conducting research during a pandemic more challenging.

Capacity issues were discussed in a variety of ways. Remote communities often do not have the necessary funds to implement optimal infection prevention and control measures, while the ability to implement oral health prevention measures varies greatly across Canada. Addressing diagnostic capacity under subsection 4.3, will not be sufficient. Pathways will be needed to expedite specimen flow from clinical labs to government labs in order to minimize delays.

Greater lab capacity is needed in the NWT, including necessary human resources.

Regarding prevention, the issue is broader than what is referenced in Article 4. Public trust, baseline health literacy, and rapid municipal response are integral aspects of an effective prevention plan. A noticeable gap exists regarding responsibility for providing guidance on prevention and control of disease outbreaks in the community outside of healthcare settings. An important part of the prevention measures that Canada implemented for COVID were social supports. It is not acknowledged that the Global North spent much more on these and other domestic prevention measures than on global support.

Subsection 4.4 (e) emphasizes the importance of One Health, urging its integration across all sections of the Agreement.

### **ARTICLE 5:** One Health

Some participants expressed concerns that this article was written at so high a level that it might hinder its effectiveness, suggesting that the integration of One Health needs to be done thoughtfully to avoid ongoing siloes. More detail is needed about specific actions.

Regarding Subsection 5.7, it is difficult to access funding for the interdisciplinary work that One Health requires. Participants called for targeted funding and a culture of intellectual openness to support this type of collaborative effort.

# **ARTICLE 6:** Preparedness, Readiness and Resilience

Critical to preparedness is recognizing that the impacts of a crisis can extend into the medium and even long term. Improved longitudinal studies and sustained funding are necessary to understand the causes and monitor the consequences at individual, community and national levels. A large part of preparedness, readiness and resilience rests in how members of society interact with each other. It was also noted that we need to think about equity more broadly.

Participants identified public health as key to this article and emphasized that it will be important to promote the enhancement of public health institutions in all countries and strengthen their voices during pandemics. Concerns were raised about the declining investment in public and other health systems, underscoring the need for sustainable support to ensure capacity. The regulatory and legal tools that public health departments use to implement public health measures quickly should be protected, and public health institutions should be shielded from political interference.

Some participants felt the text downplays the fundamental importance of healthcare resilience and the mental health impacts that caused personnel to leave the system. Mental health supports should be specified. (Also see Article 7.) Resilience is also an issue for the minority groups that staffed service jobs where they were put at high risk. Additionally, members of various cultural communities expressed reluctance in seeking care for long COVID because they felt they would not be believed, highlighting the need for better engagement with these communities.

Comments directly related to care included accelerating the translation of knowledge to practice and putting greater emphasis on a palliative approach, which becomes more critical in a pandemic. The establishment of an international consortium on palliative care was proposed to address this.

# **ARTICLE 7:** Health and Care Workforce

Workforce considerations should be strengthened to safeguard health and care workers broadly and to help ensure workforce capacity. Multiple participants raised the issue that the health care workforce is broader than doctors, nurses and hospitals and recommended the inclusion of the allied workforce. Pharmacy professionals were specifically highlighted for their critical role in addressing healthcare gaps, managing drug shortages and supporting the public health response. The following link was submitted in support of this point:

 https://www.pharmacists.ca/newsevents/news/national-call-to-actionin-support-of-pharmacyprofessionals/

Some felt consideration should be broadened further to include workers in essential pandemic roles such as logistics and manufacturing. To support surge response, workers beyond healthcare professionals could be used to provide additional manpower and resources.

Missing elements included how foreign healthcare workers would be dealt with post-pandemic. These and other nonunionized healthcare and human resource sectors, such as migrant care workers, may not be able to advocate for themselves in a work environment. In addition, the Agreement does not address how pandemic measures would affect collective agreements.

# **ARTICLE 9:** Research and Development

Speaking to subsection 9.1, participants highlighted the importance of rapid response to novel threats, emphasizing the need for rapid sharing of information and translation of knowledge. However, formal channels for information sharing tend to work slowly and agreements and contracts can take months to put in place. To address this, mechanisms and frameworks should be developed in advance.

Transparency is critical when working with stakeholders. For example, vaccine hesitancy resulted, in part, because vaccines were rolled out earlier in Indigenous communities due to their higher risk, leading to rumours of conducting testing on those communities. Relationships need to be built ahead of time and opportunities should be created for communities to be part of the research process. Diverse representation in clinical trial could also help address vaccine hesitancy.

The pharmaceutical industry must be incentivized to build laboratories and research facilities in LMICs. This will improve local economic stability and ensure improved access to medicines, vaccines and knowledge. Ways to move innovations through the pipeline from lab to product more quickly are also needed.

A clearer definition of "publicly funded research" is needed. If only a portion of the research leading to a product is publicly funded, how do you determine a threshold for sharing intellectual property? One participant

indicated that subsection 9.4 should be redrafted so as not to impose disclosure requirements that will discourage research and delay development of vaccines and therapies.

# **ARTICLE 11:** Technology Transfer and Know-how

A participant suggested removing requirements for the disclosure of trade secrets.

# **ARTICLE 13:** Global Supply Chain and Logistics Network

One participant expressed concern that subsection 13.7 supports trade restrictions and barriers, which have shown negative effects during the COVID-19 pandemic. Canada should support open trade and borders instead.

# **ARTICLE 17:** Whole-of-government and Whole-of-society Approaches

A comprehensive system is needed to address the social determinants of health. Support should be available consistently, not only during emergency situations.

# **ARTICLE 18:** Communication and Public Awareness

One of the deeper issues in communications and public awareness is trust in public institutions. There is need to build social trust in government institutions and experts in medical, public health, and emergency response fields. Communication and decision-making must be transparent, clear,

accurate, consistent and evidence-based. Health communication should come from health authorities and experts to minimize the politicization of the pandemic response.

Messaging should be tailored and sensitive to diverse communities, utilizing channels that reflect the intended recipient populations/ communities. Lived experience and antiracism messaging should be part of communications to combat scapegoating. A best practice should be to hold terminology workshops so that interpretation into Indigenous and other languages is accurate and does not result in mixed messages.

Subsection 18.1 should target not only adults, but also the K-12 education systems by integrating public health and pandemic literacy in the curriculum.

### **ARTICLE 20:** Financing

Sustainable funding for public health systems should be specified so that the capacity of these systems does not erode in interim periods.

### Other Concerns and Missing Elements

One participant expressed concern there is no article directly associated with animal health, though Articles 4 and 5 do relate to it.

Another commented that while there are some good principles in the draft Agreement, it does not seem to be a legal text that is effective, implementable, and enforceable. Much of it is vague and there seem to be no consequences for failure to comply. For instance, there is no formula for financing, no guidance for resolving

competing rights (e.g., health vs. intellectual property), no reconciliation of the right to health with state sovereignty, and no protocol for ensuring access for experts to enter countries to conduct pandemic-related investigations, especially when failures of transparency are evident.

### **Key Takeaways**

# Central importance of public health systems

Concerns here related to enhancing public health institutions in all countries, strengthening their voices during pandemics, ensuring their support, maintaining their capacity, and protecting them from political interference.

### Transparency

Participants said transparency in relation to public health measures, decision making and communications is critical for maintaining trust in public institutions and the pandemic response.

## Challenges for Indigenous and remote communities

Indigenous communities face a number of challenges related to data collection and public health surveillance, and have limited capacity for implementing infection prevention and control measures, minimal lab capacity, mistrust around vaccine rollouts, and inconsistent translation of messaging into Indigenous languages.

### **Data and Information Sharing**

Across multiple articles, there was a recurring theme regarding the challenges of data collection, sharing, and standards. The need for interoperability and collaboration between government, academia, and other stakeholders was highlighted to facilitate data-driven decision-making, particularly in public health surveillance and research.

### **Capacity Building and Resource Allocation**

There was an emphasis on the need for enhanced capacity in various areas, including public health infrastructure, diagnostic capabilities, and workforce training. This includes addressing disparities in resource allocation between different regions and communities. Sustainable funding mechanisms for public health systems are advocated for to ensure the continuity and effectiveness of health interventions, including during interim periods between crises.

### **Equity and Inclusivity**

Equity considerations should be woven throughout the articles, highlighting the need to address disparities in healthcare access, workforce representation, and community engagement. This includes considerations of cultural sensitivity, social determinants of health, and the inclusion of marginalized communities in decision-making processes.

## ANNEX D: HALIFAX (English/In-person)

### **Participants**

The Halifax session was held on the morning of February 2, 2024. Four participants attended the session representing areas including public health, health research, youth and racialized perspectives. Attendees that agreed to share personal information (n=4) identified as or affiliated with an organization representing the following: women (25%) and youth (100%). Also in attendance was a local Elder, who offered an opening prayer, and two representatives from the federal government, including the Chief Negotiator and Team Lead for the Pandemic Instrument Team.

### **Article Specific Input**

### **ARTICLE 4:** Pandemic Prevention and Public Health Surveillance

LMICs could benefit from accessing biosafety and biosecurity expertise from nations with greater expertise. Subsection 4.4 (d) could be made more inclusive by adding research institutions and any facilities where disease vectors are present. Additionally, the article should include investment for antibiotic development.

#### **ARTICLE 5:** One Health

Some participants felt the scope of the article should be expanded to planetary health, and climate change should be explicitly identified as a driver of zoonotic disease. Concerns were raised about the term "surveillance," noting that it can be loaded, despite its common use in public health circles. The question was raised as to how One Health initiatives will be implemented at the provincial and territorial levels.

Subsection 5.2 should include language such as "relevant" or "inclusive" to help define stakeholder groups.

### **ARTICLE 7:** Health and Care Workforce

Participants made several subsection-specific points:

- 7.1 (a) Competency-based education should be provided for locations where people gather, such as daycare centres.
- + 7.2 (b) The subsection should include diversity and emphasize meaningful engagement, specifically acknowledging the role of women and mothers as primary caretakers who are more susceptible to infection, as seen during the Ebola outbreaks in Western and Central Africa.
- + 7.2 (c) and (d) Appropriate staffing levels are needed at healthcare facilities to achieve these goals.

  Addressing burnout among healthcare and long-term care staff must be addressed, and non-critical tasks could be backfilled with temporary and volunteer non-clinical support staff.

# **ARTICLE 9:** Research and Development

In a pandemic context, knowledge, IP and output sharing should be prioritized. Research knowledge should be translated appropriately for the general public. In subsection 9.3 (d), increasing coordination and collaboration for clinical trials within LMICs will require training and resources to build capacity. This presents an opportunity to further build trusted relationships, requiring further elaboration in the article.

### **ARTICLE 11:** Technology Transfer and Know-how

Know-how should include local, lived and Indigenous experience. Providing a guaranteed purchase price for vaccines or other pandemic products should come with additional requirements for private sector entities.

## **ARTICLE 12:** Access and Benefit Sharing

Public health risks and needs should be assessed in collaboration with on-the-ground partners.

# **ARTICLE 13:** Global Supply Chain and Logistics Network

Stockpiling should only be allowed within a more comprehensive framework to prevent hoarding that disadvantages other countries and regions. Subsection 13.4 should include a provision that donated materials are not nearing their expiration date. Transport costs for goods donated to LMICs should be eliminated. Enabling local companies to provide PPE will help bolster local economies (see also Article 10).

# **ARTICLE 14:**Regulatory Strengthening

In subsection 14.3, compensation for false pandemic products should be provided through a restorative justice system.

## **ARTICLE 16:** International Collaboration and Cooperation

Subsection-specific comments included:

- 16.2 (a) We should be wary of making this too political rather than evidence-based.
- + 16.2 (d) –The term "meaningful" should be included in this subsection for consistency with other articles.

## **ARTICLE 17:** Whole-of-government and Whole-of-society Approaches

Participants stressed the need to be cautious about including the private sector in discussions. In subsection 17.4 (d), equitable restoration implies going back to prepandemic status. However, we must be sure to incorporate lessons learned and evolve our public health systems.

### **ARTICLE 18:** Communication and Public Awareness

Open, transparent public health communication is critical and can be considered a social determinant of health. Providing consistent, trusted messaging from credible sources across all available channels will help counter the increasing flow of misinformation.

Accessibility and inclusivity must be taken into account, especially as vulnerable groups have limited health literacy. Building relationships with diverse groups will increase trust in public health institutions before crises occur. Community liaisons can help target and reach these groups more effectively.

Examples from other countries such as South Korea, which kept cases low for a long period of time, should be explored. Lived experience and traditional knowledge should also be valued.

More specifics on the implementation of elements outlined in the article are necessary for clarity and effectiveness.

### **Key Takeaways**

#### **Transparency and Clear Communication**

Transparency in public health communications is stressed as essential for building trust and countering misinformation. Participants stressed the importance of clear and trusted communication in terms of both public health and research information. Public health messaging must take accessibility and inclusivity into account.

#### **Equity, Diversity and Inclusivity**

Participants consistently emphasized inclusivity and equity across articles, including the need to involve diverse stakeholders, prioritize vulnerable populations, and consider local, lived, and Indigenous experiences. In particular, these issues were raised during discussions on Article 7: Health and Care Workforce, Article 11: Technology Transfer and Know-how, Article 16: International Collaboration and Cooperation, and Article 18: Communication and Public Awareness.

#### **Capacity Building and Collaboration:**

Participants stressed the importance of capacity building, collaboration, and knowledge sharing, particularly with LMICs, to address public health challenges effectively.

### ANNEX E: ONLINE 2 (English/Virtual)

### **Participants**

The second virtual session took place in the afternoon on February 2, 2024. Seventeen participants attended the session representing areas including public health. health care (primary care, emergency response and management, oral health, pediatrics, psychiatry, nursing) Metis women, vaccine and infectious disease research, civil society (water and sanitation), youth, and the private sector. Attendees that agreed to share personal information (n=16) identified as or affiliated with an organization representing the following: Indigenous peoples (19%), persons with disabilities (6%), visible minorities (13%), women (31%), youth (6%), and 2SLGBTQQIA+ communities (19%). Also in attendance was a local Elder, who offered an opening prayer, and two representatives from the federal government, including the Chief Negotiator and the Team Lead for the Pandemic Instrument Team.

### **Article-Specific Input**

### **ARTICLE 4:** Pandemic Prevention and Public Health Surveillance

It is important that the development of preventive measures to control spillover from species (4.4 (e) and (f)) does not happen in isolation. International coordination and cooperation, as well as guidelines and

standards for biosafety, are needed. Subsection 4.4 (a) on pathogen detection needs greater clarity and dedicated funding, as well as international coordination to implement it in a comprehensive way.

The language around water sanitation (4.4 (b)) should be strengthened to emphasize prevention, particularly considering the ongoing issue of inadequate access to clean water in many healthcare settings.

Subsections 4.4 (c) and (d) are critical, but 4.4 (d) seems too narrowly focus on waste management.

#### **ARTICLE 5:** One Health

It is essential to acknowledge the interconnectedness of climate change, environmental health and planetary health in our efforts to address pandemic preparedness and response. Additionally, recognizing the significance of animals to economies should be included. Beyond the human-animal interface, One Health is also about how we use animals.

#### Useful links include:

- One Health: World Animal Health Organization
- One Health Joint Plan of Action: World Health Organization



### **ARTICLE 6:** Preparedness, Readiness and Resilience

Some participants felt there is good comprehensive language in the article that should be reflected throughout the Agreement. A number of others felt there were elements missing:

- Subsection 6.2 contains no mention of childcare, which is important for maintaining workforce capacity.
- Subsection 6.2 (e) should include health and care workforce recovery strategies, including mental health, to support occupational health and workforce planning. This relates to closely Article 7.
- Subsection 6.2 (g) should include a system for genomic surveillance. This information is critical at early stages of an outbreak.
- Subsection 6.2 (f) should specify the need for biosafety standards and protocols. Biosecurity is broader than laboratory safety. Information sharing should be included.
- There is a lack of clarity on mechanisms for enforcement or implementation of the provisions. Subsection 6.2 (c) in particular is vague and does not account for the absence of robust surveillance systems. It is unclear how notifications will be prioritized or how consensus will be established.

- Subsections 6.2 (a) and (j) should include language on water sanitation and hygiene in healthcare facilities in LMICs. Several supporting links were provided:
  - + On water, sanitation and hygiene (WASH) in healthcare facilities, this is the text of the UNGA resolution passed on December 18, 2023: https://www.washinhcf.org/wp-content/uploads/2024/01/UNGA-Resolution-on-Sustainable-safe-and-universal-WASH-waste-and-electricity-services-in-HCF.pdf
  - The main WHO and UNICEF WASH in healthcare facilities website. Statistics noted 1 in 5 of all facilities have no basic water services: https://www.washinhcf.org/
  - The 2023 global assessment report: https://www.washinhcf. org/wp-content/ uploads/2023/06/WHO-UNICEF-Global-progress-report-2023.pdf
  - In January 2024, a resolution related to the global strategy on infection prevention and control was adopted which further references WASH in healthcare facilities: https://apps.who.int/gb/ ebwha/pdf\_files/WHA75/A75\_ ACONF5-en.pdf

### **ARTICLE 7:** Health and Care Workforce

The article currently has a narrow focus on response, however it should address developing an effective workforce and building overall capacity during all stages of pandemics, including preparedness and response. Youth should be included in workforce development through initiatives to mentor and support them. The ethical migration and recruitment of healthcare personnel into HICs should be addressed to limit the impact of HHR loss in other countries.

## **ARTICLE 9:** Research and Development

In addition to clinical trials, there should be a stronger emphasis on discovery research and pre-commercial manufacturing at pilot scale for vaccine formulation.

Participants identified several supporting conditions necessary to achieve what is outlined in the article. These include knowledge transfer, internationally coordinated and standardized training programs, regulatory harmonization, and pre-approved platform technologies.

Public disclosure requirements may potentially deter private sector engagement.

### **ARTICLE 11:** Technology Transfer and Know-how

The weakening of intellectual property rights could have negative impacts on the participation of the private sector. It should be recognized that during the COVID-19 pandemic, private companies participated in a number of voluntary arrangements.

# **ARTICLE 12:** Access and Benefit Sharing

If Canada is going to participate in pathogen access, information sharing, and research security internationally, we must first ensure we are doing these activities as effectively and efficiently as possible nationally.

Negotiations should take into account the commercial determinants of health, including access to medical countermeasures, which can be a matter of life and death. There must be balance between private interests and the global public good. Providing global access to medical countermeasures will not only shorten pandemics but will also likely save lives domestically.

Developers need access to various resources such as reagents, pathogens, adjuvants and data to drive innovation. Between pandemics, we must drive innovation through the retention of IP rights, but more clarity is needed on how far IP protection goes.

## **ARTICLE 14:**Regulatory Strengthening

Regulatory harmonization is critical in enabling rapid response during pandemics. International regulatory assessments could be an option during a pandemic. Some countries already rely on the regulatory approvals carried out by other countries, demonstrating the feasibility and effectiveness of this approach.

## **ARTICLE 17:** Whole-of-government and Whole-of-society Approaches

It is felt that Canada does not currently meet the requirement of establishing a national coordinating multisectoral mechanism as indicated in subsection 17.2. Substantial investment and revamping of existing systems would be needed to implement this article in Canada.

### **ARTICLE 18:** Communication and Public Awareness

It's imperative to counter misinformation and promote public health and pandemic literacy among leaders globally to prevent decisions and policies based on false or inadequate information. We are already seeing the negative effects of misinformation on vaccinations and immunizations around the world. To address this issue, the WHO could assume a more prominent role as a clearinghouse for reliable, timely information that takes cultural and national contexts into account.

# Other Concerns and Missing Elements

The impact of AI on misinformation, information security and biosecurity in future pandemics should be anticipated.

### **Key Takeaways**

### International standardization and harmonization

International standardization and regulatory harmonization in areas such as zoonosis prevention, biosafety, technical training, and drug approvals will be critical to rapid and effective pandemic response.

#### Balancing public and private interests

We must get this balance right to ensure access to medical countermeasures and minimize the human toll of pandemics, while spurring innovation and encouraging private sector participation in pandemic response.

#### **Coordination and Cooperation**

Participants highlighted the importance of collaboration between nations, organizations, and stakeholders to address various aspects of pandemic prevention, public health surveillance, preparedness, research and development, technology transfer, and regulatory strengthening.

#### **Biosafety and Biosecurity**

Participants stressed the importance of biosafety standards, protocols, and surveillance mechanisms to prevent and control the spread of pathogens, ensuring laboratory safety, and safeguarding against biological threats.



### ANNEX F: VANCOUVER

(English/In-person)

### **Participants**

Twenty-seven participants attended the session representing areas including public health, primary health care, emergency management, Metis government, vaccine research, and youth. Of those who agreed to share information regarding representation (n=26) 42% identified as a visible minority, 42% as women, 15% as persons with a disability, 27% as Indigenous, 23% as 2SLGBTQQIA+and 38% as youth. Also in attendance was a local elder, who offered an opening prayer, and two representatives from the federal government, including the Chief Negotiator and Team Lead for the Pandemic Instrument Team.

### **Article-Specific Input**

#### **ARTICLE 5:** One Health

One Health is primarily concerned with cross-disciplinary issues. The Agreement should not reduce it to virus hunting.

Negotiations within the One Health framework should take into account Indigenous knowledge and lived experience. It is crucial to apply an equity lens to consider unintended impacts and consequences for marginalized groups, such as subsistence farmers. Countries that are lacking One Health infrastructure may be disadvantaged.

Some participants found the article vague and missing specifics in several areas.

These included:

- + Consequences for lack of compliance;
- Responsibilities and methods for enhancing synergies, recognizing that under-resourced countries may face limitations;
- + Clarity on decision-making processes; and
- + Definition of health services.

### **ARTICLE 6:** Preparedness, Readiness and Resilience

Combining prevention, preparedness and response tends to give emphasis to response. Separating them may help give them equal weight, as would providing more detail on prevention, preparedness and recovery. Language around "continued provision of health services" assumes that these services existed prior to the pandemic. However, in many cases, efforts will be needed to go beyond pre-pandemic status, as significant improvements may be necessary.

Other elements participants found missing or needing further detail included a definition of essential health services, primary care beyond pandemic periods, community resilience, detail on infection prevention and control, infrastructure, and knowledge dissemination and institutional memory.

### **ARTICLE 7:** Health and Care Workforce

The language of the article does not align with the way many countries behave in practice. The international code of practice regarding health workers should be followed. There should be clearer discussion of fair remuneration, respecting working conditions and diverse representation in planning processes, as well as addressing unpaid caregiving responsibilities.

#### **ARTICLE 10:** Sustainable Production

Participants emphasized the need for greater clarity on the role of private industry and the importance of mutually agreed upon terms, as well as acknowledgment of the degree of inequality across countries.

### **ARTICLE 11:** Technology Transfer and Know-how

Additional information is needed regarding the course of action when voluntary technology transfer fails to occur and what backups are in place.

# **ARTICLE 12:** Access and Benefit Sharing

More detail is needed regarding data sharing in support of vaccine development and subsequent access to the product.

Mechanisms and transparency in determining how "affordable" is defined and established for benefit sharing are needed.

## **ARTICLE 17:** Whole-of-government and Whole-of-society Approaches

More information is needed regarding private sector conflicts of interest and who will be involved in multisectoral mechanisms.

"Meaningful engagement" is a vague term that needs to be clearly defined.

### **ARTICLE 18:** Communication and Public Awareness

Participants identified timeliness, misinformation, credibility and transparency as key concerns for this article.

Communications infrastructure and the channels that need to be put in place ahead of time should be discussed. Community-level communication and the establishment of community partnerships for information

Addressing misinformation is essential, but must be done in a manner that respects freedom of information and freedom of speech. Language about doing so "in a rights-based manner" should be included.

sharing will be essential.



#### **ARTICLE 20: Financing**

Governance of the financing mechanism needs to be clearly outlined to address issues such as the earmarking of funds and to ensure funds are appropriately allocated. Canada could be a champion for equity goals within this article.

### Other Concerns and Missing Elements

Participants raised some broader concerns. The Agreement espouses interdisciplinary approaches, but the world tends to be focused on specific, siloed problems. One Health and whole-of-government principles represent an opportunity to tie many different issues together across other international treaties. Canada should take care that the Agreement applies to any potential pandemic and not just those that resemble COVID-19.

### **Key Takeaways**

Key takeaways emerging from the Vancouver session include:

#### Lack of detail

Participants found the language in the Agreement to be too general in many places and several of the articles lacking in specifics. Examples include data sharing, access to pandemic products, and fair remuneration for the health and care workforce.

#### **Equity and inclusivity**

Issues of equity and inclusivity were identified for several articles, including One Health, Health and Care Workforce, Sustainable Production, Communications and Financing.

#### Compliance

Concern was raised about lack of clarity on compliance mechanisms and consequences for failure to comply to aspects of the Agreement.

## **ANNEX G: WHITEHORSE**

(English/Hybrid)

### **Participants**

The Whitehorse session was held in hybrid format on February 8. Six participants attended in person and three virtually representing areas including public health, health care, First Nations health, community health, emergency preparedness and response, civil society, and youth. Attendees that agreed to share personal information (n=2) identified as or affiliated with an organization representing the following: Indigenous peoples (50%), persons with disabilities (50%), visible minorities (50%), women (50%), youth (50%), and 2SLGBTQQIA+ communities (50%). Also in attendance was a local Elder, who offered an opening prayer, and two representatives from the federal government, including the Chief Negotiator and the Team Lead for the Pandemic Instrument Team.

### **Article-Specific Input**

### **ARTICLE 4:** Pandemic Prevention and Public Health Surveillance

Participants noted that meeting the needs of marginalized communities in Canada is as important as supporting other countries. A number of factors in remote and Indigenous communities contribute to disease spread, including poor housing and lack of drinkable water (see 4.4 (b)). The relationship between

Indigenous people and the health system is problematic, characterized by ingrained power differentials. Participants emphasized the need to engage with, rather than act for Indigenous communities in order to build trust.

Subsection 4.5 should read "Integrated Comprehensive Surveillance" to ensure surveillance is interpreted broadly to include targets such as risk factors, behaviours, etc. The subsection should also specify how surveillance capacity will be shared and with whom.

The jurisdictional data reporting requirements stemming from the various elements of the article should be as streamlined as possible.

Other suggested wording changes included:

- Subsection 4.2 should say "shall" rather than "should"
- Infection prevention and control should be moved from subsection 4.4 (d) to (c).

### **ARTICLE 6:** Preparedness, Readiness and Resilience

Establishing a baseline list of essential health services would help in interpreting the article. Alternatively, member states could specify their own baseline according to their specific contexts.

Efforts should be directed towards supporting the wellness of communities, particularly in urban areas where people may be less connected to each other. Inequities and insecurities within communities should be included under resilience, with vaccine delivery among Indigenous populations serving as an example.

Participants noted Article 6 has considerable overlap with Articles 4 and 5, and they questioned how the elements of the article would be implemented. Several specific edits were suggested:

- Supply chains should be identified as part of readiness.
- + Subsection 6.2 (a) offers an opportunity to include end of life care.
- Subsection 6.2 (e) could go into more detail about recovery.

### **ARTICLE 7:** Health and Care Workforce

Sustainability and recovery are important considerations for maintaining workforce capacity and preserving expertise and institutional memory. Supports such as childcare can help attract workers, while downstream supports such as burnout prevention and grief care will help to retain them. Global licensing would offer greater mobility to support the Global Outbreak Alert and Response Network (GOARN).

Inclusivity in the pandemic workforce was raised in a variety of ways. The current definition of the health and care workforce is too restrictive. Support services, such as supply chain and environmental services, which are critical to the functioning of health systems and should be included. The terminology in 7.1 (a) referring to "community"

health workers" is too narrow, and using "including community workers" would be more inclusive. When identifying vulnerable populations, language should not be too specific to avoid excluding anyone. To effectively address disparities between groups, action must be taken before health emergencies arise, not while they are happening.

# **ARTICLE 8:** Preparedness Monitoring and Functional Reviews

Countries use different tools for monitoring and evaluation. While some countries may have limited resources to do so, reporting must happen in comparable ways across all countries. NGOs often possess valuable information regarding the implementation status of plans. This information can contribute to the peer review process.

# **ARTICLE 9:** Research and Development

The article should address research that is necessary for public health, including social, behavioural and community-level interventional research. Efforts must be made to put research into practice in a timely way. In subsection 9.4 (b), product manufacturing specifications should also be published to support procurement and buy-in.

#### **ARTICLE 10:** Sustainable Production

Participants raised several issues around licensing and access to pandemic products. Some noted that there should be transparency around licenses for pandemic products and that approaches to IP in the Agreement should be reflected in national

laws and policies. Protectionism can be avoided by honouring existing trade agreements. While some countries are pushing for royalty-free licensing, royalties are an important incentive for the private sector. Capped or limited royalties may be a better approach. Additionally, participants suggested linking voluntary licensing to the Health Technology Access Pool.

Within countries, there can be regional disparities in access to and availability of pandemic products, as was the case in the Maritimes during COVID. Improving production capacity within and across countries will be important.

Sustainability of products should extend to the disposal aspect of waste management, particularly in remote areas such as the Canadian North. The article does not seem to address the realities in remote communities and LMICs.

# **ARTICLE 12:** Access and Benefit Sharing

While the article is critical, it falls short in addressing certain crucial aspects. It's essential to emphasize that every life deserves equal investment, regardless of geographical location. Canada needs to stand firm on supporting LMICs in this regard. Moreover, access and benefit sharing should be connected to efforts aimed at strengthening supply chains.

# **ARTICLE 13:** Global Supply Chain and Logistics Network

It's imperative to recognize the supply chain challenges that occurred throughout COVID. Protectionism will continue to present hurdles in the future. The article should therefore emphasize the importance of addressing the quality of supply chains. The WHO MQAS could be used for certification to ensure high standards in the supply chain.

## **ARTICLE 17:** Whole-of-government and Whole-of-society Approaches

Regarding subsection 17.3, to enhance buy-in and relationships between Indigenous communities and the healthcare system, work with local physicians and community leaders to build trust. This will filter down to community members.

Moreover, involving civil society groups and other NGOs will result in more effective decision making. These groups often possess invaluable on-the-ground experience and insights.

### **ARTICLE 18:** Communication and Public Awareness

Inclusiveness and equity are important considerations in this context. Changing demographics need to be acknowledged by supporting new Canadians through the provision of plain language messaging and translation into multiple languages. Better information sharing with Indigenous and marginalized communities will help mitigate the impact of misinformation. Efforts to combat fearmongering, discrimination and blame setting must be prioritized.



Additionally, it was noted that improving literacy itself is a precursor to improving science and health literacy.

# **ARTICLE 19:** Implementation Capacities and Support

Minimum responsibilities could be defined for all countries regardless of their capacity, with further responsibilities contingent upon their specific capacities. Countries should be able to define their own level of capacity rather than be judged externally, which could lead to inaccuracies. The term "developing country" seems outdated and may not accurately reflect the diverse circumstances and progress of various nations.

#### **ARTICLE 20:** Financing

Resourcing presents a significant challenge for small governments and impacts their ability to set priorities.

# Other Concerns and Missing Elements

Participants identified items broadly missing in the Agreement. The concepts of equity and support for lack of capacity should be clearly present throughout the articles. Equity should be included in the assessment of functioning and gaps. Mitigation is rarely mentioned in the document.

### **Key Takeaways**

Key takeaways emerging from the Whitehorse session include:

#### **Equity and inclusivity**

Participants found that equity and inclusivity need to be bolstered throughout the document. Lives should have equal investment no matter where they are. The needs of Indigenous and other marginalized communities in Canada need to be addressed alongside those of LMICs. The definition of the "pandemic workforce" should be broadened beyond health care to encompass other critical workers.

#### Sustainability

Sustainability is important for maintaining workforce capacity and preserving expertise and institutional memory in health systems. The sustainability of pandemic products should include waste management. This is a significant issue in remote communities and LMICs.

#### Access

Appropriate and transparent approaches to the licensing of pandemic products, along with distributed production, will be important for addressing access issues. Maintaining open, robust supply chains will support access and counter protectionist tendencies.

#### Information and knowledge sharing

Despite diverse surveillance and reporting tools and capacities, data must be generated in a consistent, interoperable fashion. Better information sharing, especially with Indigenous and marginalized communities, will help to mitigate the impact of misinformation. Tendencies to fearmongering, discrimination and blame setting should be addressed.



## ANNEX H: TORONTO (English/In-person)

### **Participants**

Twenty nine participants attended the Toronto session in-person on February 12, representing areas including public health, health policy, medical research and devices, pharmaceuticals, civil society, Indigenous groups, wildlife, and youth. Attendees that agreed to share personal information (n=26) identified as or affiliated with an organization representing the following: Indigenous peoples (11%), persons with disabilities (15%), visible minorities (30%), women (23%), youth (35%), and 2SLGBTQQIA+ communities (19%). Also in attendance was a local Elder, who offered an opening prayer, and two representatives from the federal government, including the Chief Negotiator and the Team Lead for the Pandemic Instrument Team.

### **Article-Specific Input**

### **ARTICLE 4:** Pandemic Prevention and Public Health Surveillance

Participants identified several elements that they believe are missing from the article or needing greater emphasis:

 Prevention – The upstream factors that drive outbreaks and the importance of preventive measures in mitigating public health risks should be noted.

- Surveillance Unequal capacities for surveillance should be recognized and wildlife surveillance should be given greater weight.
- The right to health should be made explicit.
- Investments in indoor air quality and ventilation should be included in subsection 4.4, as these factors play a significant role in preventing the spread of infectious disease.

#### **ARTICLE 5:** One Health

Participants wanted to see the text strengthened in a number of areas. Text from earlier drafts identifying the drivers of pandemics should be reinserted, particularly the top seven drivers identified by the United Nations Environment Programme and the International Livestock Research Institute. Other factors needing stronger language and more detail included the wildlife trade, spillover prevention, agricultural use of antibiotics, and multisectoral and transdisciplinary collaboration.

Implementation of One Health provisions will require strong engagement with the agricultural industry. A scientific advisory committee could provide recommendations to facilitate progress in key areas.

### **ARTICLE 6:** Preparedness, Readiness and Resilience

Protection against disruptions to education and impacts on children should be explicitly prioritized.

### **ARTICLE 7:** Health and Care Workforce

The article should apply an equity lens throughout and begin with a preamble stating that a safe workforce impacts the health of the overall population. It should also broaden its scope to encompass broader issues that impact the health workforce, such as housing and policing. Suggested edits included:

- + 7.1 (a) Introducing a pandemic learning module tailored for healthcare workers;
- 7.1 (b) The disparities addressed should go beyond gender and youth to include race and ethnicities;
- 7.1 (c) The focus should be broadened to include mental health, longitudinal impacts, family members and an equity-centered vision;
- 7.2 (d) More detail is needed on the workforce planning system, with the possibility of the WHO developing a framework;
- Surge capacity should be directly addressed within the text; and,
- The text should include a commitment that HICs will not recruit HHR from LMICs.

## **ARTICLE 9:** Research and Development

The sustainability of research infrastructure is important for ensuring that pandemic readiness can be ramped up at any time, as needed. This will require investment across jurisdictions to maintain capacity and a skilled research workforce. Equitable and inclusive partnerships will help to build capacity in LMICs. Research capacity should extend beyond clinical trials to encompass areas such as behavioural science, modeling, gain of function research, preventative countermeasures, etc.

Mechanisms are needed to ensure science is put into practice rapidly. This includes establishing strong surveillance networks, clinical data gathering based on community inclusion and outreach, and the sharing of data across jurisdictions. Regulatory alignment, speeding up clinical trials and cross-jurisdictional approvals will make innovations available more quickly.

Equity in pricing and availability across all countries will be essential. However, incentives must be maintained for companies to bring developments to market. The viability of small biotech companies whose innovations support public health should be safeguarded. The language around technology transfer and licensing has been diluted and is vague.

#### **ARTICLE 10:** Sustainable Production

Participants highlighted the need for stronger language and structures within the article to ensure that companies and countries abide by its provisions and that manufacturers sell pandemic products at affordable prices. What is fair and equitable differs greatly from one country to another. Additionally, consequences should be stipulated for broken contracts to enforce accountability effectively. The article should also address issues related to access to raw materials and establish mechanisms for tracking of drugs and medical devices.

### **ARTICLE 11:** Technology Transfer and Know-how

The dilution of the language from previous versions removes legally binding duties.

# **ARTICLE 15:** Compensation and Liability Management

During the COVID-19 pandemic, manufacturers received benefits but faced no consequences. The language around indemnification clauses needs to be stronger.

# **ARTICLE 16:** International Collaboration and Cooperation

Participants found the article more aspirational than practical. More tangible language is needed, and the principles discussed in this article (equity, respect for human rights, etc.) should be woven throughout the whole Agreement. Areas needing greater clarity include private sector obligations, delineating how responsibilities are distributed among Member States, and

ensuring the enforceability of human rights protections. Subsection 16.1 should clearly define "competent organizations".

### **ARTICLE 18:** Communication and Public Awareness

Implementation should be spelled out more concretely. Building trust through transparency, community engagement and partnerships should be specified in the text. It is important to note that trusted sources are not always expert sources, hence the need to collaborate with community leaders to help share information. Messaging should be tailored to diverse audiences and be culturally informed. Combating misinformation is essential, but doing so must be balanced against infringing on freedom of speech and expression. The threat of Artificial Intelligence should also be addressed.

# Other Concerns and Missing Elements

There is a general lack of consistency in how terms are used. Internationally agreed upon definitions may be needed for some terms. Stronger human rights language is needed throughout the document. Adding an article that explicitly commits to human rights and collaboration with LMICs may be the best way to address this. Public health policy must be based on human rights. Adherence to public health measures should be specified across the articles.



### **Key Takeaways**

Key takeaways emerging from the Toronto session include:

#### Sustainability

Sustainability of research infrastructure is important to ensure that pandemic readiness can be ramped up as needed. This requires equitable investment across jurisdictions to maintain distributed capacity and a skilled research workforce.

#### **Equity and Human rights**

There was a recurring theme of needing stronger language and explicit commitments to equity and human rights throughout the document. An equity lens should be applied to all aspects, including workforce planning, access to healthcare, and international collaboration. Adding an article that explicitly commits to human rights and collaboration with LMICs may be the best way to address this. The right to health and the link between public health and human rights should be made explicit.

#### Implementation and Accountability

Participants found that the language of the Agreement is often vague and lacks detail on implementation. These issues were raised in relation to communications, private sector obligations, technology transfer and licensing, the distribution of responsibilities among member states, the rapid transfer of knowledge into practice, and the enforceability of human rights protections.

#### Balancing public and private interests

Ensuring equity in terms of pricing and access across all countries is critical, but incentives for commercialization must be maintained for companies to bring developments to market.

#### **Engagement and Capacity Building**

Implementation of provisions related to One Health and pandemic preparedness requires strong engagement with industries like agriculture. Additionally, investments in research infrastructure and partnerships, especially in LMICs, are essential for building capacity.